



Mexico City, August 26, 2024 – **AMERICAN CHAMBER OF COMMERCE OF MEXICO (“AMCHAM”)** has been a pillar of trust in Mexico for over a century. Since our founding in 1917, we have remained a proactive and committed community focused on generating shared prosperity in Mexico. Our pioneering actions—such as the establishment of a historic job board, the reconstruction of Mexico City after the 1985 earthquake, the procurement of COVID-19 vaccines, and, more recently, coordinating aid to rebuild Acapulco alongside work with the Governors of the South-Southeast—exemplify this commitment.

Our shared history with 19 U.S. administrations and 22 Mexican administrations has taught us that the key to overcoming any challenge lies in dialogue, analysis, and finding common ground amidst differences. This lesson holds true today as **AMCHAM** continues to place its trust in Mexico. In the last quarter of 2024, over 97% of Foreign Direct Investment was reinvested earnings, and more than 44% came from American companies. Our member companies—U.S., Mexican, and international; large, medium, and small—are deeply invested in Mexico, providing formal employment to over 10 million Mexicans.

In any democracy, the path to strengthening the rule of law must be evaluated, debated, and enriched. When multiple voices raise concerns, it is wise to listen. The convergence of diverse opinions on a potential risk is not mere coincidence but rather an echo of shared experiences and knowledge. Our Chamber has thoroughly analyzed Judicial Reform and shared recommendations with the current government, the transition government, and Congress representatives.

We share Ambassador Ken Salazar’s vision of a U.S.-Mexico integration that transforms the region into a model of economic prosperity. This vision requires legal certainty, judicial transparency, and clarity in the application of laws. As companies that have been invested in Mexico and creating millions of jobs for decades past and future, we see risks in the Judicial Reform to its independence, potential delays in the professionalization of specialized justice<sup>1</sup>, increased costs, reduced effectiveness of the judicial system, and the generation of uncertainty for investment.

Mexico is a country that favors investment and business growth. In light of the concerns expressed by the private sector, we call for continued dialogue to carefully assess the potential consequences of this and other reforms, and we reaffirm our commitment to collaborating on the creation of public policies that strengthen legal certainty and Mexico’s competitiveness.

---

<sup>1</sup> It is important to recall Annex 23-A of the USMCA, in which Mexico committed to maintaining independent labor courts, as well as Chapter 31, which emphasizes the use of alternative dispute resolution mechanisms. These provisions are crucial for resolving business conflicts efficiently and alleviating the burden on the judicial system. The proposed changes could jeopardize Mexico’s compliance with the USMCA.